

**Jeffery "Scott" Baum**

Principal Director, Industrial Policy

Mr. Baum currently serves as the Principal Director for Industrial Policy. In this role he is responsible for analyzing the capabilities, overall health, and policies concerning the industrial base on which the Department relies for current and future warfighting capabilities. Industrial Policy is also responsible for developing the Department's position on the business combinations and transactions, both foreign and domestic, that shape and affect national security. The office is the designated point of contact for foreign industrial base engagements, strengthening international alliances and building new partnerships.

Prior to Senior Executive Service Mr. Baum was the Director of the Office of Commercial & Economic Analysis in the United States Air Force. He was responsible for reducing commercial and economic risk to the Air Force industrial base. He has also served as program manager responsible for applied research projects and legislative liaison support to the Under Secretary of Defense (Intelligence).

Mr. Baum brings an array of military and industry experience to the role. His initial service to the Department occurred as a Commissioned Officer in the U.S. Army commanding troops conducting operations in Kuwait, Iraq, and across Africa. He is a graduate of U.S. Army Ranger School, Airborne School, Command and General Staff College, and Senior Service College. Scott's decorations include the Bronze Star, Defense Meritorious Service Medal, and numerous campaign medals.

After his active duty service Mr. Baum spent a decade working at AT&T and SAIC in network engineering, long range planning, and corporate strategy. Recently, Scott spent a year at National Defense University, Eisenhower School, studying the impact of globalization on industrial capacities of select countries and its implication to their national strategy formulation.

He holds a B.A. in Economics from The University of Texas at Austin, M.B.A with a concentration in Finance from Texas Christian University, and a M.S. in Strategy and National Resourcing from National Defense University. He is a board member of the Texas Christian University, Energy Institute.